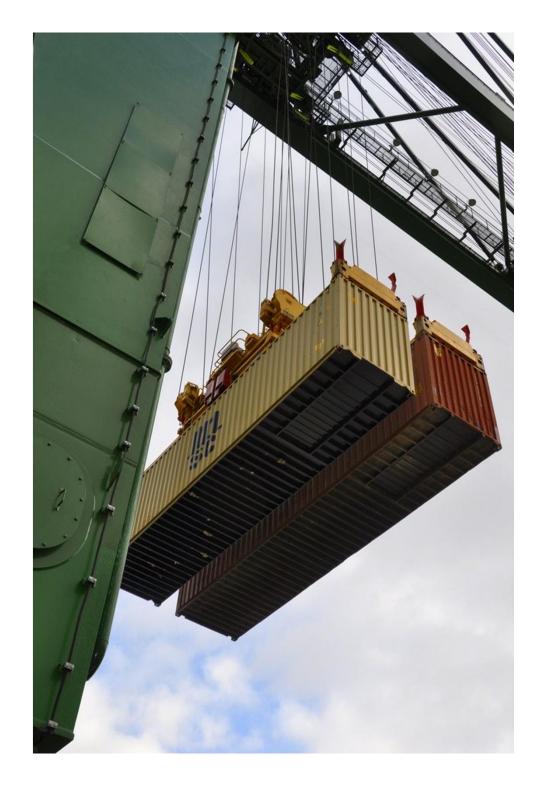
INDUSTRIAL PROJECTS

SPECIALISED LOGISTICS. SAFELY DELIVERED.

Global Forwarding – Excellence. Simply delivered.

We provide our valued customers with comprehensive transportation solutions, including **road shipping services**. With expertise in air, sea, and land transportation, we ensure efficient logistics across every corner of Libya. Our specialization extends to serving major international companies, enabling us to conduct seamless transportation operations to oil fields throughout the country.



CONTENTS

- Introduction: Excellence. Simply delivered.
- Our service capabilities
- Sector focus
- Operational excellence
- Health, safety and environment policies
- Compliance
- Material management system





Excellence. Simply delivered. is our customer promise. For our Industrial Projects division, that promise is achieved through the extensive sector and project forwarding expertise of our team, the strength of our global network, a zero tolerance compliance environment, and a strong Health, Safety and Environment (HSE) culture that permeates through everything we do.

Throughout the years, we have helped both small and large customers successfully execute their projects, be it single move or ad-hoc shipments, capital projects and maintenance, repair and operations (MRO) including global multi-supplier management, from pick-up through consolidation and delivery to fabrication facilities and final project jobsites.

Our customer promise, supported by our experience, continuous emphasis on process improvement, and relentless focus on developing tailored solutions aimed at simplifying our customers' lives, is what puts us in a unique position to support you in any location, no matter how remote.

Count on our local knowledge of ports, roads, infrastructure, equipment and regulations, and experience operating in challenging and remote environments to deliver on your business needs while always maintaining the highest commitment to safe, compliant and secure operation.

OUR SERVICE CAPABILITIES

Our industry expertise and worldwide presence, combined with our end-to-end service portfolio delivers tailored logistics solutions to meet your specific needs.





OUR MAIN FOCUS IS ON THE FIVE FOLLOWING SECTORS.

OIL AND GAS

- On-shore and off-shore drilling rigs
- On-shore and off-shore logistics/MRO
- Floating storage and offloading (FSO)/ floating
- production, storage and offloading (FPSO)/floating
- storage and regasification units (FSRU) construction
- support/ MRO
- Supply base management
- Refinery upgrades, expansions and
- pipeline construction
- Floating liquefied natural gas (LNG)/LNG plants

MINING

- Mining developments
- Greenfield
- Brownfield
- MRO
- Heavy equipment and spare part transportation

ENGINEERING AND MANUFACTURING

- Plant activation/de-activation logistics
- Power plants generators, turbines
- Aerospace and transportation
- Construction equipment
- Industrial equipment

OIL AND GAS

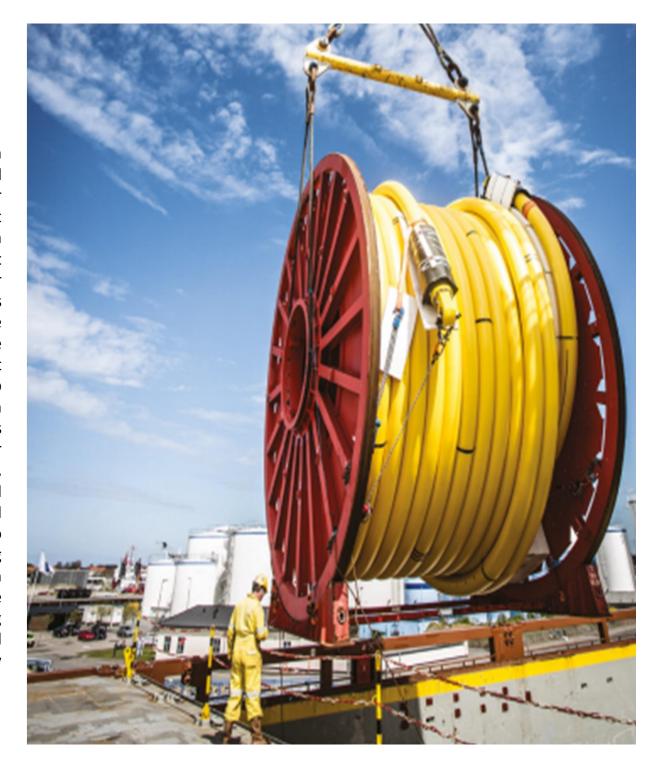
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RENEWABLES

- On-shore and off-shore wind farms
- Wind turbine generator (WTG) and
- balance of plant (BOP)
- Operations and maintenance (OM)
- Decommissioning
- Solar farms

OPERATIONAL EXCELLENCE

Simplifying our customers' lives through high quality operations is a fundamental commitment carried out by all of our team members across the world. It begins during our initial customer touch points, where our solution development teams work side by side with our customers to understand their needs and identify innovative, cost effective solutions. It continues with the deployment of dedicated project implementation experts that set up Standard Operating Procedures, system requirements, KPI's, and clear interfaces between our project and customer teams. Beyond the initial project set-up, operational excellence is achieved through the deployment of experienced project forwarding professionals to manage day-to-day operations, on-going performance monitoring and health checks, IT system integration to reduce manual work and errors and a strong process improvement culture supported by our tested First Choice Way methodology.



HEALTH, SAFETY AND ENVIRONMENT POLICIES

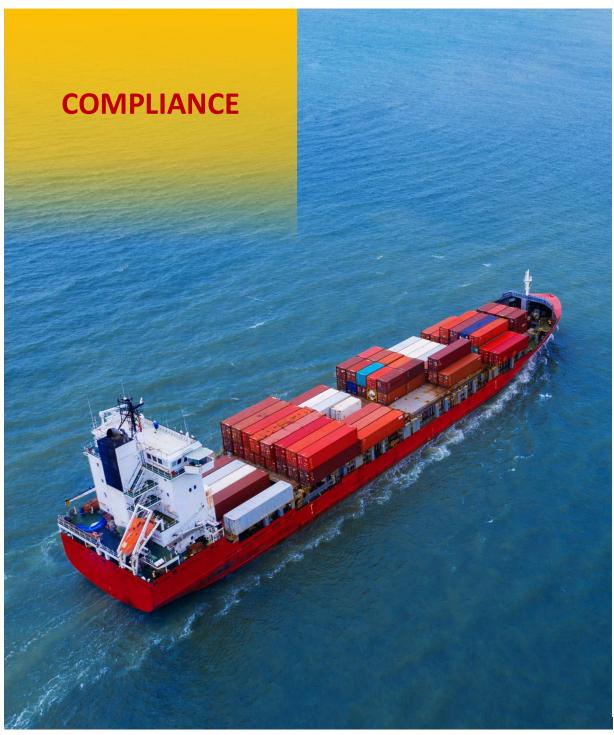
Our Industrial Projects HSE policy aims to ensure that all of our employees, subcontractors, stakeholders, assets and the surrounding environment in which we work remain out of harm's way. Any and all operations are performed strictly within the guiding principle of "zero harm" as stated in our HSE policy.

In addition to employing an experienced team of dedicated HSE professionals to support our projects and operations across the globe, we have also instituted mandatory annual training for all of our employees, and continuously seek to review and improve our procedures.

Our sector teams understand the specific requirements of your industry and know how to minimize the risk of incidents and damage. Anyone involved with a project is empowered to stop any work that they feel is unsafe, without fear of adverse consequences.

Whether kicking-off a management meeting with a safety-moment, ensuring employees comply with the yearly mandatory training and operate accordingly, supervising and educating subcontractors and partners, or performing a safety audit on site, safety is an integral part of everything we do.





Industrial Projects complies with all relevant international and country specific regulations, as well as industry standards and guidelines. Our document framework and supporting HSE Management System conforms to the requirements of Occupational Health and Safety Assessment Series 18001, with accreditation in several regions and countries.

All of our personnel are trained and managed to adhere to our global Code of Conduct and the strictest international standards, including the Foreign Corrupt Practices Act (FCPA), The UK Bribery Act 2010 and OECD conventions.

OUR TEAMS OPERATE UNDER STRICT PROTOCOLS:

- Mandatory annual internal trainings and certifications
- Competition compliance
- Anti-Corruption and business ethics
- Code of Conduct
- Subcontractors are also managed under a zero tolerance policy
- Health, Safety and Environment vendor audits
- Secure, online, Subcontractor Management
 Programme, powered by Achilles
- Third party due diligence
- Audit rights in subcontractor agreements with key vendors
- External audits where appropriate



Our proprietary web-based Material Management System (MMS) enables us to offer our customers the flexibility to tailor its features to their individual project requirements. This robust system's data collection, management, and reporting enables improved operational control and enhanced cost savings through accurate performance data and detailed record of spend visibility for complex logistics through all modes of transport and across any geography.

You'll benefit from:

- Visibility through an easy access web based portal
- Standardized EDI interfaces
- PO management with line item visibility
- Ability to attach documents at PO, shipment control number, forecast and shipment level
- PO expediting
- Container location management
- Document production, distribution and depository
- Pre-alert automation and distribution
- Inventory visibility
- Exceptions and deviation KPI reports
- Net-sales and freight spend vs. revenue reports
- Interface with bar code, RFID (active and passive), and Global Positioning System (GPS).

The MMS team works closely with our global Innovation Center to evaluate the latest technologies and determine whether they can benefit your project and be cost effective.

GLOBAL REACH, LOCAL KNOWLEDGE

Our dedicated teams of project forwarding specialists are located in 50+ offices around the globe, and can execute your project in any location, no matter how remote. Being part of the world's largest logistics network, with presence in over 220 countries and territories, provides us with the unique capability of managing your cargo while keeping partners/agents to a minimum.

